

09/657,497  
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Atty Dkt: JP92000171US1  
Reply to Office Action

### IN THE CLAIMS

Please amend the claims as follows:

1. (currently amended) A system for building and operating infrastructure for an event, a build and operate program, comprising:

information technology for a the build and operate program, wherein the information technology includes computer systems or telecommunications equipment, the computer systems or telecommunications equipment including software embodied in computer-readable media and including hardware, and wherein the program includes:

- \_\_\_\_\_ one or more build processes;
- \_\_\_\_\_ one or more operate processes; and
- \_\_\_\_\_ one or more management processes; and

wherein the information technology includes data embodied in computer-readable media representing i) inputs and outputs for ones of said processes and ii) a plurality of links associated with respective ones of the inputs and outputs, wherein the links provide connections linking outputs from ones of said build, operate and management processes to inputs of respective other ones of the build, operate or management processes, wherein the data representing the linked process inputs and outputs provides a schedule of the processes for building and operating infrastructure for the event;

wherein such a link has exit conditions embodied in computer-readable media of the information technology data and associated with the link, and the exit conditions for the link must be satisfied before the link can be traversed from output to input;

wherein selected sets of sequentially-linked ones of the processes are assigned to selected project teams and the sets are designated as respective process streams embodied in computer-readable media of the information technology data, so that the teams are associated with the schedule of the build and operate processes; and

wherein planning milestones embodied in computer-readable media of the information technology data are designated for ones of the outputs having links spanning across two or more of the process streams, so that dependencies among teams having an impact on the schedule are identified; and-

09/657,497  
Filed 09/08/2000

Atty Dkt: JP92000171US1  
Reply to Office Action

wherein, to identify schedule risk, risk factors embodied in computer-readable media of the information technology data are assigned to the processes and the system generates a list of the processes for each team's process stream.

2. (previously presented) The system of claim 1, wherein said build processes precede said operate processes, with an overlapping boundary therebetween, such that some operate processes are able to be executed before all build processes are executed.

3. (canceled)

4. (previously presented) The system of claim 3, wherein each management process is linked only to either a build process or an operate process.

5. (previously presented) The system of claim 1, wherein said exit conditions represent deliverable products or services that have been agreed to be provided.

6. (currently amended) A system for building and operating infrastructure for a large-scale sporting event, comprising:

information technology for the event, wherein the information technology includes computer systems or telecommunications equipment, the computer systems or telecommunications equipment including software embodied in computer-readable media and including hardware, and wherein the event includes:

a set of build processes generally followed by a set of testing processes, generally followed by a set of operations processes, generally followed by a set of game-day processes;

a set of management processes related to all of said build, testing, operations, and game-day sets of processes; and

wherein the information technology includes data embodied in computer-readable media representing i) inputs and outputs for ones of said processes and ii) a plurality of links, wherein the links provide connections linking outputs from ones of said build, test, operate, game-day, and management processes to inputs of respective other ones of the build, test, operate, game-day, and management processes;

09/657,497  
Filed 09/08/2000

Atty Dkt: JP92000171US1  
Reply to Office Action

wherein such a link has exit conditions embodied in computer-readable media of the information technology data and associated with the link, and the exit conditions for the link must be satisfied before the link can be traversed from output to input;

wherein sets of selected, sequentially-linked ones of the processes are assigned to selected project teams, and the sets are designated as respective process streams embodied in computer-readable media of the information technology data, so that dependencies among the teams are identified for a schedule of processes for building and operating infrastructure for the event; and

wherein planning milestones embodied in computer-readable media of the information technology data are designated for ones of the outputs having links spanning across two or more of the process streams, so that dependencies among teams having an impact on the schedule are identified; and

wherein, to identify schedule risk, risk factors embodied in computer-readable media of the information technology data are assigned to the processes and the system generates a list of the processes for each team's process stream.

7. (canceled)

8. (previously presented) The system of claim 6, wherein each management process is linked only to either a build process or an operate process.

9. (previously presented) The system of claim 6, wherein said exit conditions represent deliverable products or service levels that have been agreed to be provided.

10. (currently amended) A method for building and operating infrastructure for an event, establishing a build and operate program, wherein executing the program includes building and operating information technology, the method comprising the steps of:

defining, in data embodied in computer-readable media of information technology, one or more build processes, one or more operate processes and one or more management processes, wherein the information technology includes computer systems or telecommunications equipment, the computer systems or telecommunications equipment including software

09/657,497  
Filed 09/08/2000

Atty Dkt: JP92000171US1  
Reply to Office Action

embodied in computer-readable media and including hardware, and wherein data for the build, operate and management processes in the information technology include respective inputs and outputs embodied in computer-readable media; wherein executing such a build process includes building information technology;

defining one or more operate processes, wherein executing such an operate process includes operating information technology;

defining one or more management processes, wherein the build, operate and management processes have respective inputs and outputs;

forming a plurality of links associated with respective ones of the data inputs and outputs, wherein the links provide connections linking the outputs from ones of said build, operate, and management processes to the inputs of respective other ones of the build, operate, or management processes;

associating, with the respective links, exit conditions embodied in computer-readable media in the information technology data with the respective links, wherein the exit condition for a respective one of the links must be satisfied before the link can be traversed from output to input;

assigning selected sets of sequentially-linked ones of the processes to selected project teams and designating the sets as respective process streams embodied in computer-readable media in the information technology data, so that dependencies among the teams are identified for a schedule of processes for building and operating infrastructure for the event; and

designating planning milestones embodied in computer-readable media in the information technology data for ones of the outputs having links spanning across two or more of the process streams, so that dependencies among teams having an impact on the schedule are identified;

assigning to the processes risk factors embodied in computer-readable media of the information technology data; and

generating, by the system, a list of the processes for each team's process stream, wherein the risk factors and the list identify schedule risk.

11. (original) The method of claim 10, wherein said build processes precede said operate processes, with an overlapping boundary therebetween such that some operate processes are able to be executed before all build processes are executed.

09/657,497  
Filed 09/08/2000

Atty Dkt: JP92000171US1  
Reply to Office Action

12. (canceled)

13. (previously presented) The method of claim 11, wherein each management process is linked only to either a build process or an operate process.

14. (original) The method of claim 10, wherein said exit conditions represent deliverable products or service levels that have been agreed to be provided.

15-20. (canceled)

21. (currently amended) A method for ~~executing a large-scale sporting building and operating infrastructure for an~~ event, comprising the steps of:

defining, in data embodied in computer-readable media of information technology, a set of build processes generally followed by a set of testing processes, generally followed by a set of operations processes, and generally followed by a set of game-day processes, wherein the information technology includes computer systems or telecommunications equipment, the computer systems or telecommunications equipment including both hardware and software;  
~~wherein executing such a build process includes building information technology and executing such an operate process includes operating information technology;~~

defining, in data embodied in computer-readable media of the information technology, a set of management processes related to all of said build, testing, operations, and game-day processes, wherein data embodied in computer-readable media of the information technology for the build, testing, operations, management and game-day processes have respective inputs and outputs;

forming a plurality of links associated with respective ones of the data inputs and outputs, wherein the links provide connections linking outputs from ones of said build, test, operate, game-day, and management processes to the inputs of respective other ones of the build, test, operate, game-day, and management processes; and

associating, with the respective links, exit conditions in data embodied in computer-readable media of the information technology with the respective links, wherein the exit condition for a respective one of the links must be satisfied before the link can be traversed from output to input;

09/657,497  
Filed 09/08/2000

Atty Dkt: JP92000171US1  
Reply to Office Action

assigning selected sets of sequentially-linked ones of the processes to selected project teams and designating the sets as respective process streams in data embodied in computer-readable media of the information technology data, so that dependencies among the teams are identified for a schedule of processes for building and operating infrastructure for the event; and

designating planning milestones embodied in computer-readable media in the information technology data, wherein the milestones are for ones of the outputs having links spanning across two or more of the process streams, so that dependencies among teams having an impact on the schedule are identified;-

assigning to the processes risk factors embodied in computer-readable media of the information technology data; and

generating, by the system, a list of the processes for each team's process stream, wherein the risk factors and the list identify schedule risk.

22. (currently amended) The method of claim 10, wherein the method includes: A method for executing a build and operate program, comprising the steps of:

~~—determining program requirements;~~

~~—defining, responsive to said requirements, build, operate, and management processes, and related links therebetween, wherein the build, operate and management processes have respective inputs and outputs, wherein executing such a build process includes building information technology and executing such an operate process includes operating information technology;~~

~~—associating exit conditions with the respective links, wherein such a link between respective ones of processes is only traversable if exit conditions associated with the link are satisfied;-~~

~~—assigning selected sets of sequentially-linked ones of the processes to selected project teams and designating the sets as respective process streams; and~~

~~—designating planning milestones for ones of the outputs having links spanning across two or more of the process streams; and~~

executing the processes, including traversing said links over time.

09/657,497  
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Atty Dkt: JP92000171US1  
Reply to Office Action

23. (original) The method of claim 22, wherein said requirements include deliverable products and service levels.

24. (currently amended) The method of claim 21, wherein the method includes:  
A method for executing a build and operate program comprising the steps of:  
—— a) determining program requirements;  
—— b) defining, responsive to said requirements, build, operate, and management processes, and related links therebetween, wherein the build, operate and management processes have respective inputs and outputs, wherein executing such a build process includes building information technology and executing such a operate process includes operating information technology;  
—— c) determining what requirements should be met to perform a certain one or more of the processes;  
—— d) defining exit criteria for one or more of the processes immediately preceding the certain one or more processes for which requirements were determined in step c), wherein said exit criteria for such a processes must be satisfied before traversing any such link defined in step b) from the process to another one of the processes;  
—— e) repeating steps c) and d), in a next iteration thereof, for one or more of the processes immediately preceding the one or more of the processes for which the requirements were determined in the previous iteration of step c); wherein an initial one of the iterations of step c) begins with an ultimate one of the operate processes;  
—— assigning selected sets of sequentially linked ones of the processes to selected project teams and designating the sets as respective process streams; and  
—— designating planning milestones for ones of the outputs having links spanning across two or more of the process streams; and  
f) executing the processes, including traversing said links over time.

25. (original) The method of claim 24, wherein said requirements include deliverable products and service levels.

26 - 28. (canceled)